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**Department of Children and Family Services  
Probation Department**

# Title IV-E Waiver

June 8, 2011

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# Background

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Under Federal law, Title IV-E of the Social Security Act provides foster care maintenance payments for children placed in out-of-home care. In 2004, California proposed that the Federal government waive certain Title IV-E requirements for counties that elect to participate in a *Title IV-E Waiver Capped Allocation Demonstration Project* (the Waiver).

<b>Five-Year Project</b>	The Five-Year Federal Demonstration Project began on July 1, 2007 and is scheduled to end on June 30, 2012. The County received an extension for one year through June 30, 2013.
<b>Flexible Funding</b>	Previously, requirements only allowed funding for services when children were removed from their homes. With the Waiver, funding could be used flexibly to provide services while children remain safely at home.
<b>Capped Allocation</b>	Waiver funding is provided as a capped allocation based on each county's pre-Waiver average expenditures over a three year period (FYs 2002-03 through 2004-05), and any unspent funds are required to be reinvested back into child welfare services.
<b>Innovative Practices</b>	With the Waiver, DCFS builds upon existing innovative practices to create a more responsive and comprehensive array of services and supports. Probation utilizes the Waiver to engage in family-centered, evidence-based practices.
<b>Targeted Outcomes</b>	The County's Title IV-E Waiver Demonstration Project targets four main outcome areas: Improved Safety, Increased Permanency, Reduced Reliance on Out-of-Home Care, and Child & Family Well-being.

# Background – Targeted Outcomes

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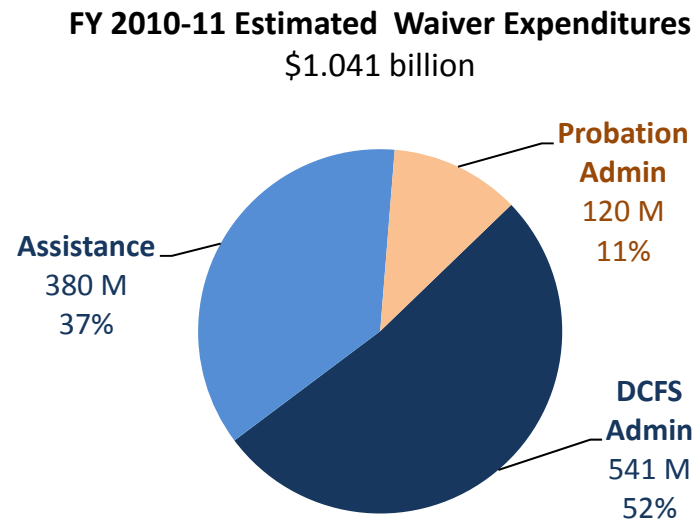
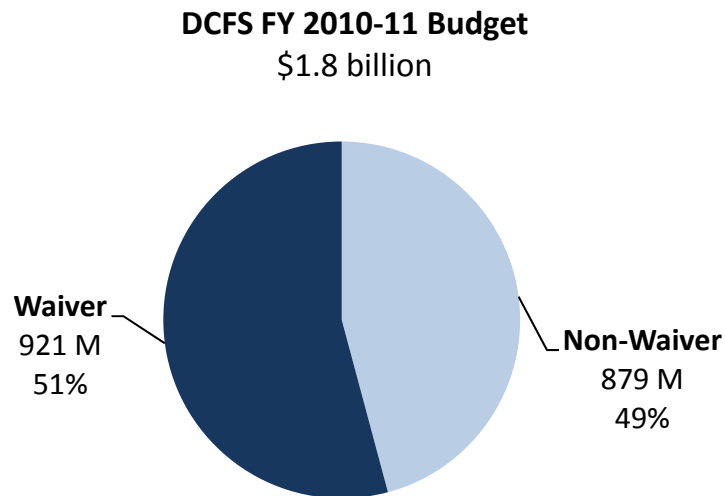
Beginning in July 2007, the County’s child welfare and juvenile probation systems began implementation of the five-year Title IV-E Waiver Demonstration Project to improve services and community support by engaging and involving children and families in a **more individualized, preventive approach** to achieve the following outcomes –

<b>Improved Child Safety</b>	By increasing the number and array of services to allow more children to remain safely in their homes, we would expect <b>reduced recurrence of maltreatment</b> .
<b>Increased Permanency</b>	Through provision of intensive, focused, individualized services, we expect <b>increased reunifications</b> within 12 months, more adoptions within 24 months, <b>less reentry</b> following reunification, and <b>greater placement stability</b> .
<b>Reduced Reliance on Out-of-Home Care</b>	By ensuring that individualized case planning and appropriate community alternatives are in place, we expect to <b>reduce the number of children in out-of-home care</b> as well as the <b>average days in placement</b> .
<b>Child &amp; Family Well-being</b>	With more <b>timely social worker visits, regular medical and dental exams, and more sibling placements</b> , we expect enhanced well-being for children and families.

# Fiscal Overview

# Los Angeles County's Title IV-E Waiver Fiscal Overview

- The Title IV-E Waiver funds 51% (\$921 million) of the DCFS FY 2010-11 budget, and **the Waiver funds 17% (\$120 million) of Probation's FY 2010-11 Administration budget.**
- The Waiver Capped Allocation Demonstration Project excludes the following programs: KinGAP, General Relief Ineligibles (GRI), Seriously Emotionally Disturbed (SED) Children/Adolescents, and Emergency Assistance (EA).
- In FY 2009-10, DCFS had a staff increase of less than one percent resulting from new positions funded by the Waiver. In the same fiscal year, the three bureaus in Probation that receive Waiver funding actually had a one percent decrease in total positions.



Over half (52%) of the total DCFS Administration expenditures fund 2,331 social workers, eligibility workers, and supervisors that directly help families.

# Los Angeles County Waiver Investment

	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12 <sup>1</sup>	
<b>Revenues</b> (\$ millions)	997.4	1008.3	1019.5	1030.8	1042.2	<b>Revenues</b>
<b>Expenditures</b>	968.6	949.5	1007.9	1041.0	1048.7	<b>– Expenditures</b>
<b>Available Reinvestment<sup>2</sup></b>	28.8	58.8	11.6	(10.2)	(6.5)	<b>= Available Reinvestment</b>
<b>Cumulative Surplus</b>	28.8	84.3	88.2	56.0	32.3	<b>Previous Balance + Reinvestment</b>
<b>Cost of Investments</b>	3.3	7.7	22.0	17.2	42.4	<b>– Cost of Investments</b>
<b>Balance</b>	25.5	76.6	66.2	38.8	(10.0) <sup>3</sup>	<b>= Balance</b>

<sup>1</sup> Los Angeles County received a one-year extension to continue Waiver funding during FY 2012-13.

<sup>2</sup> Only includes available reinvestment within the FY shown.

<sup>3</sup> The available reinvestment does not account for expected State and federal reimbursement for the group home rate increase. See Appendices A and B.

## Waiver Initiatives



# Continuum of Strategies (Pre-Waiver)

Prior to the Waiver, DCFS social workers were implementing the following strategies to better serve children and families. The continuum illustrates strategies implemented by social workers from the time a referral is received through continuing services.

	STRATEGY	DESCRIPTION	INITIATED
1	Point of Engagement (POE)	Emphasis on keeping children safely at home whenever an effective safety plan can be arranged.	2004
2	Structured Decision Making (SDM)	Use of consistent and validated tools to assess child safety and risk, and family strengths and needs to guide the creation of safety plans or make decisions whether to remove children from their homes.	2005
3	Team Decision Making (TDM)	Multi-disciplinary teams meet to partner with families at critical times to make placement decisions when imminent risk is present, at removals, replacement and before reunification.	2005
4	Family Preservation Services (FP)	An integrated, comprehensive approach to strengthen and empower families who are at risk or are already experiencing problems in family functioning, with the goal of assuring optimal development of children in a safe and nurturing environment.	1999
5	Concurrent Planning	Intense efforts to safely reunify children quickly while concurrently acting with urgency to connect children with other forms of permanency (adoption, guardianship) should they be unable to return home.	2004
6	Wraparound	An integrated, multi-agency, community-based program that provides strength-based, family-centered care to high-need children with mental health and behavioral challenges.	1998
7	Permanency Partners Program (P3)	Specially trained workers reconnect the longest waiting, least connected youth to extended family members or assist them in identifying a family they can choose to join.	2004

# Waiver Initiatives

DCFS Initiative	Priority Outcome	Investment <sup>1</sup>
Expansion of Family Team Decision Making (TDM) •Permanency Planning Conference (PPC) •Emergency Response Command Post (ERCP)	Reduced Out-of-Home Care	\$10.7 (in millions)
Youth Permanency (YP) Units	Increased Permanency	8.6
Up-front Assessments (UFA)	Improved Child Safety	31.6
Prevention Initiative Demonstration Project (PIDP)	Improved Child Safety	9.8
Promoting Safe and Stable Families (PSSF)	Increased Permanency	1.0
<b>DCFS TOTAL</b>		<b>\$61.7</b>

Probation Initiative	Priority Outcome	Investment <sup>1</sup>
Functional Family Therapy (FFT) & Multi-Systemic Therapy (MST)	Reduced Out-of-Home Care	\$2.1
Cross-Systems Case Assessment and Case Planning (CSA)	Increased Permanency	1.2
Prospective Authorization and Utilization Review (PAUR)	Increased Permanency	0.6
<b>PROBATION TOTAL</b>		<b>\$3.9</b>

<sup>1</sup>Initiative investment amount is the total budgeted amount from FYs 2007-08 through 2011-12. Investment amount is shown in millions (\$).

## Key Waiver Outcomes

Note: Due to the number and complexity of individual strategies utilized by the Departments, neither DCFS nor Probation can assign direct causality to individual strategies. Rather, the Departments view our outcomes as the result of combined systemic efforts that interweave strategies undertaken under the Waiver with previous ongoing efforts.

# Key Outcomes - Overview

Outcome	Measure	On Track	Baseline	Current	Change <sup>3</sup>	California <sup>4</sup>	Nat. Avg	Standard
Improved Child Safety	Number of Child Referrals (DCFS) <sup>1</sup>	N/A	14,014	13,159	(6.1%)	CNA	N/A	N/A
	Percent Removals from Home (DCFS) <sup>1</sup>	●	7.2%	6.4%	(10.1%)	CNA	7.0%	N/A
	No Recurrence of Maltreatment for Child (DCFS) <sup>2</sup>	●	93.4%	93.1%	(0.3%)	92.8%	93.3%	94.6%
	No Maltreatment in DCFS Foster Care (DCFS) <sup>2</sup>	●	99.81%	99.47%	(0.3%)	99.60%	99.52%	99.68%
Increased Permanency	Reentry following Exit (Probation) <sup>1</sup>	●	13.5%	9.8%	(27.5%)	CNA	N/A	N/A
	Reunification within 12 months (DCFS) <sup>2</sup>	●	61.2%	66.9%	9.3%	63.6%	69.9%	75.2%
	Adoption within 24 months (DCFS) <sup>2</sup>	●	24.6%	25.3%	2.8%	34.9%	26.8%	36.6%
	Exits to Permanency (Parental rights terminated) (DCFS) <sup>2</sup>	●	96.6%	96.2%	(0.4%)	96.6%	96.8%	98.0%
	Youth in Care 3 Years or Longer (Emancipation/Age 18) (DCFS) <sup>2</sup>	●	67.2%	59.6%	(11.3%)	59.6%	47.8%	37.5%
	Reentry following Reunification (DCFS) <sup>2</sup>	●	10.7%	12.3%	15.0%	11.8%	15.0%	9.9%
	Placement Stability (8 Days to 12 Months Care) (DCFS) <sup>2</sup>	●	87.3%	85.9%	(1.6%)	82.3%	83.3%	86.0%
	Placement Stability (12 -24 Months in Care) (DCFS) <sup>2</sup>	●	72.1%	67.7%	(6.5%)	61.1%	59.9%	65.4%
	Placement Stability (At least 24 Months in Care) (DCFS) <sup>2</sup>	●	39.0%	38.0%	(2.6%)	42.9%	33.9%	41.8%
Reduced Out-of-Home Care	Youth Placed Out of Home (Probation) <sup>1</sup>	●	1,684	842	(50.0%)	CNA	N/A	N/A
	Average Number of Days Out of Home (Probation) <sup>1</sup>	●	361	290	(19.7%)	CNA	N/A	N/A
	Number of Children in Out-of-Home Care (DCFS) <sup>1</sup>	●	20,047	15,650	(21.9%)	CNA	N/A	N/A
	Average Number of Days in Placement (DCFS) <sup>1</sup>	●	1,209	889	(26.5%)	CNA	673	N/A
	Number of Children in Group Homes (DCFS) <sup>1</sup>	●	1,305	946	(27.5%)	CNA	15.5%	N/A
	Number of Children Receiving FM (DCFS) <sup>1</sup>	●	9,853	13,390	35.9%	CNA	N/A	N/A
	Number of Children Receiving PP (DCFS) <sup>1</sup>	●	13,835	9,412	(32.0%)	CNA	N/A	N/A
Child & Family Well-being	Timely Social Worker Visits with Child (DCFS) <sup>2</sup>	●	89.8%	94.5%	5.2%	90.0%	62.5%	N/A
	Sibling Placement – All (DCFS) <sup>2</sup>	●	47.3%	51.5%	8.9%	55.8%	N/A	N/A
	Sibling Placement – Some or All (DCFS) <sup>2</sup>	●	70.3%	72.8%	3.6%	73.9%	N/A	N/A
	Timely Medical Visits (DCFS) <sup>2</sup>	●	87.6%	90.9%	3.8%	85.5%	N/A	N/A
	Timely Dental Visits (DCFS) <sup>2</sup>	●	67.3%	74.8%	11.1%	60.0%	N/A	N/A

<sup>1</sup>Data Source: DCFS Datamart as of February 28, 2011

<sup>2</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley's Center for Social Services Research.

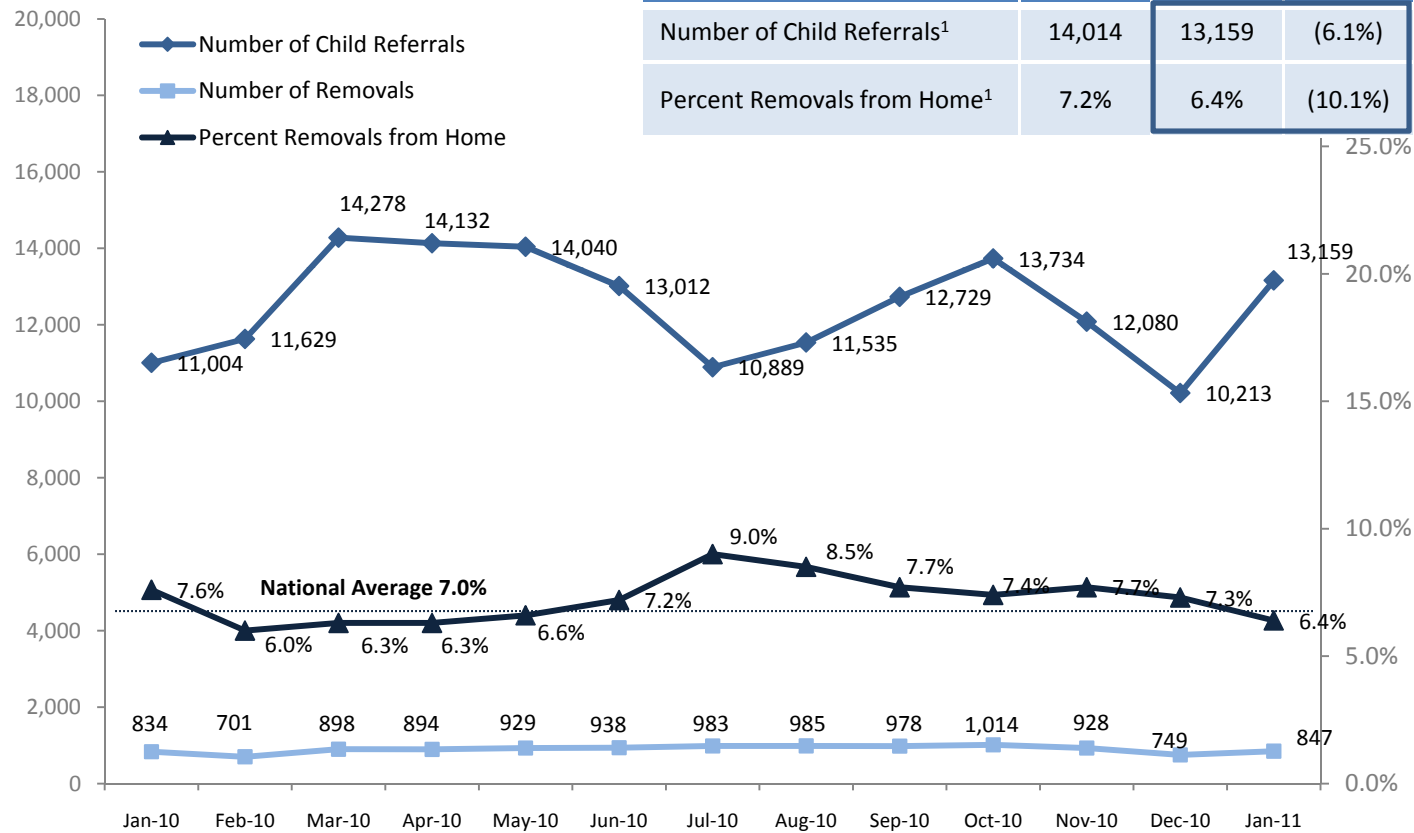
<sup>3</sup>Percent Change is from the Waiver Baseline (FY 2007 Q2)

<sup>4</sup>California without the County of Los Angeles; CNA: Comparison Not Available due to inconsistent timeframes for data extract

**Improved  
Child Safety**

# Key DCFS Outcomes - Improved Child Safety

## Number of Child Referrals and Removals



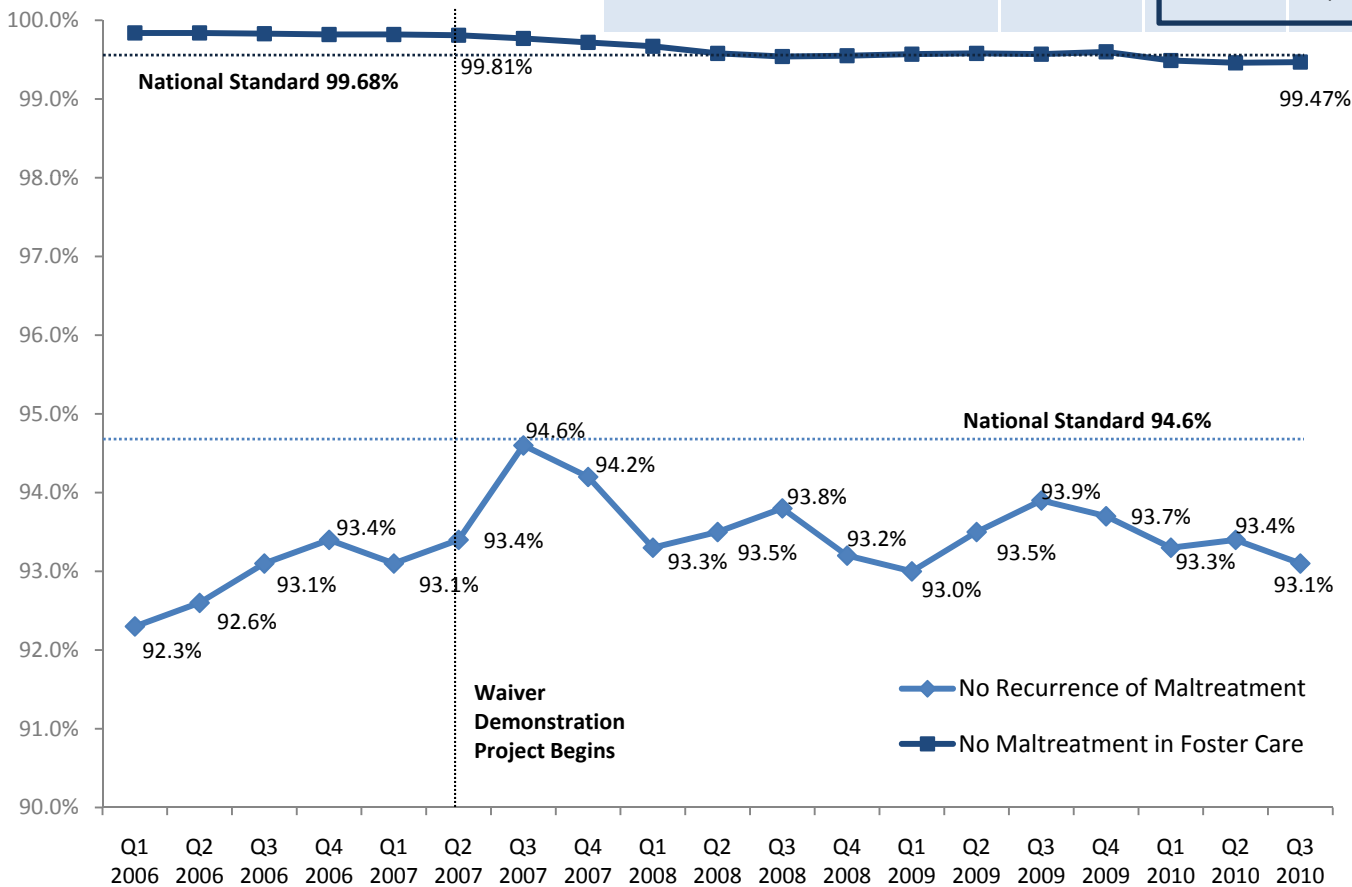
Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Avg.
Number of Child Referrals <sup>1</sup>	14,014	13,159	(6.1%)	N/A	N/A
Percent Removals from Home <sup>1</sup>	7.2%	6.4%	(10.1%)	●	7.0%

<sup>1</sup>Data Source: DCFS Datamart as of February 28, 2011  
<sup>2</sup>Percent Change is from the Waiver Baseline (FY 2007 Q2)

# Key DCFS Outcomes - Improved Child Safety (Cont'd)

## Percent of Children Served with No Recurrence of Maltreatment

Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Std.
No Recurrence of Maltreatment <sup>1</sup>	93.4%	93.1%	(0.3%)	●	94.6%
No Maltreatment in Foster Care <sup>1</sup>	99.81%	99.47%	(0.3%)	●	99.68%



<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley's Center For Social Services Research.

<sup>2</sup>Percent Change is from the Waiver Baseline (FY 2007 Q2)

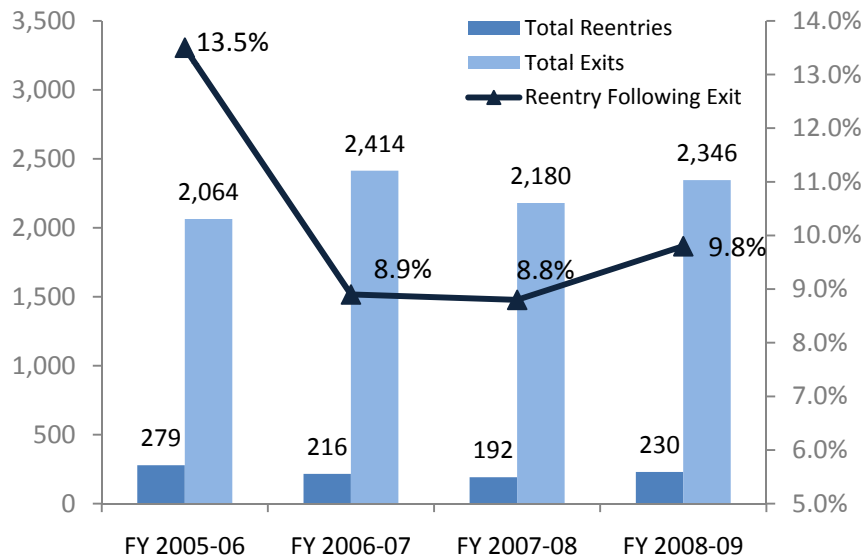
**Increased  
Permanency**



# Key Probation Outcomes – Increased Permanency

## Reentry following Exit (from Probation Foster Care)

Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track
Reentry following Exit (from Probation Foster Care)	13.5%	9.8%	(27.5%)	●



### Defining Reentry following Exit

The chart tracks reentry following exit from Probation’s foster care system only. Upon exiting the Probation foster care system, youth may go to a Probation camp/hall or reunify with their family. The data presented in the chart takes into account all types of exits, including reunifications. In addition, Probation defines reentry to be when youth return to the Probation foster care system following exit.

*Note: CWS/CMS data from FYs 2005-6 through 2008-09 was used.*

INDICATOR	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09
Total Exits	2,064	2,414	2,180	2,346
Total Reentries	279	216	192	230
Reentry Following Exit	13.5%	8.9%	8.8%	9.8%

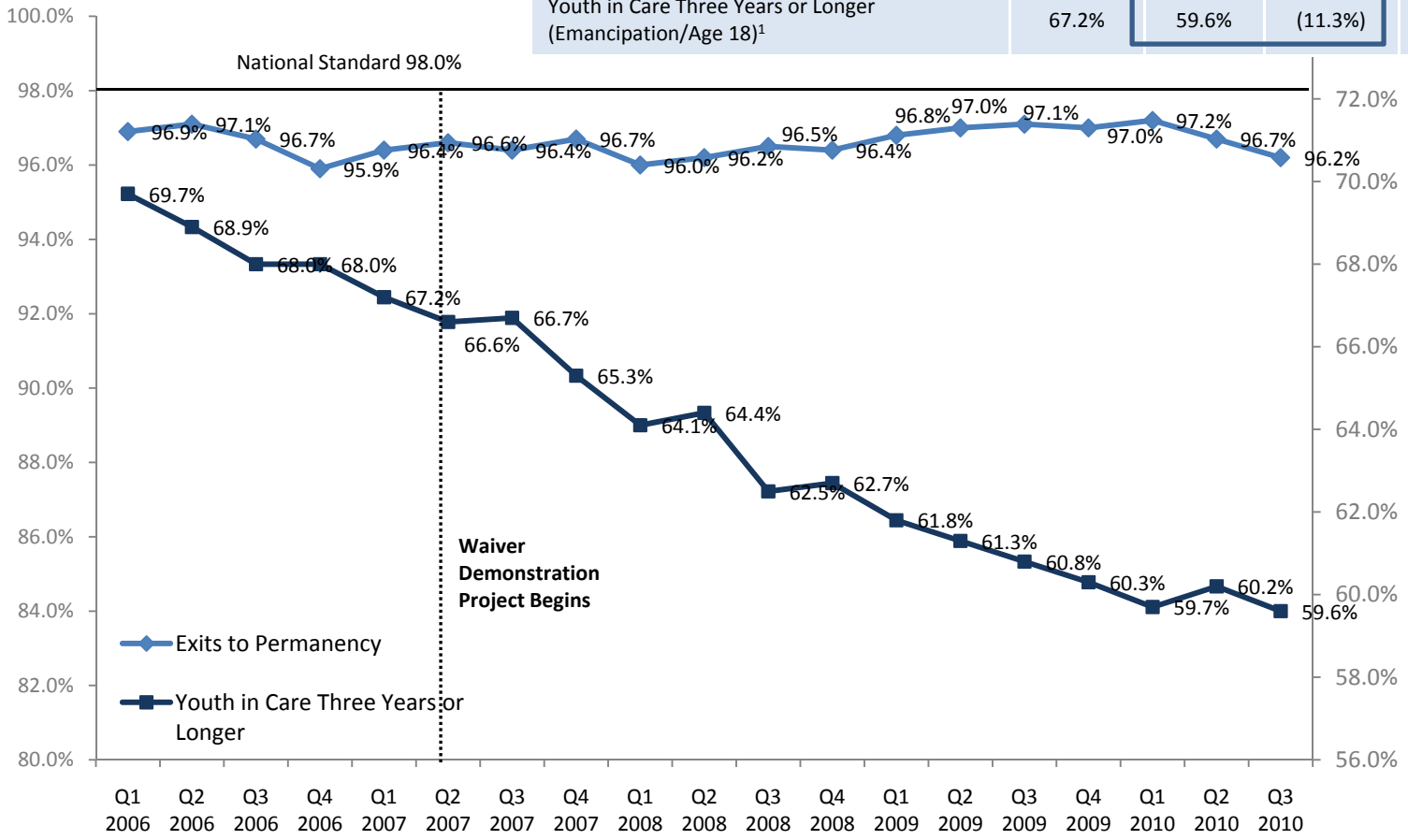
<sup>1</sup>Data Source: DCFS Datamart as of April 20, 2011

<sup>2</sup>Percent Change is from the Waiver Baseline (FY 2007 Q2)

# Key DCFS Outcomes – Increased Permanency

## Exits to Permanency Youth in Care Three Years or Longer

Measure	Baseline	Current	Percent Change <sup>3</sup>	On Track	Nat. Std.
Exits to Permanency (Parental rights terminated) <sup>2</sup>	96.6%	96.2%	(0.4%)	●	98.0%
Youth in Care Three Years or Longer (Emancipation/Age 18) <sup>1</sup>	67.2%	59.6%	(11.3%)	●	37.5%



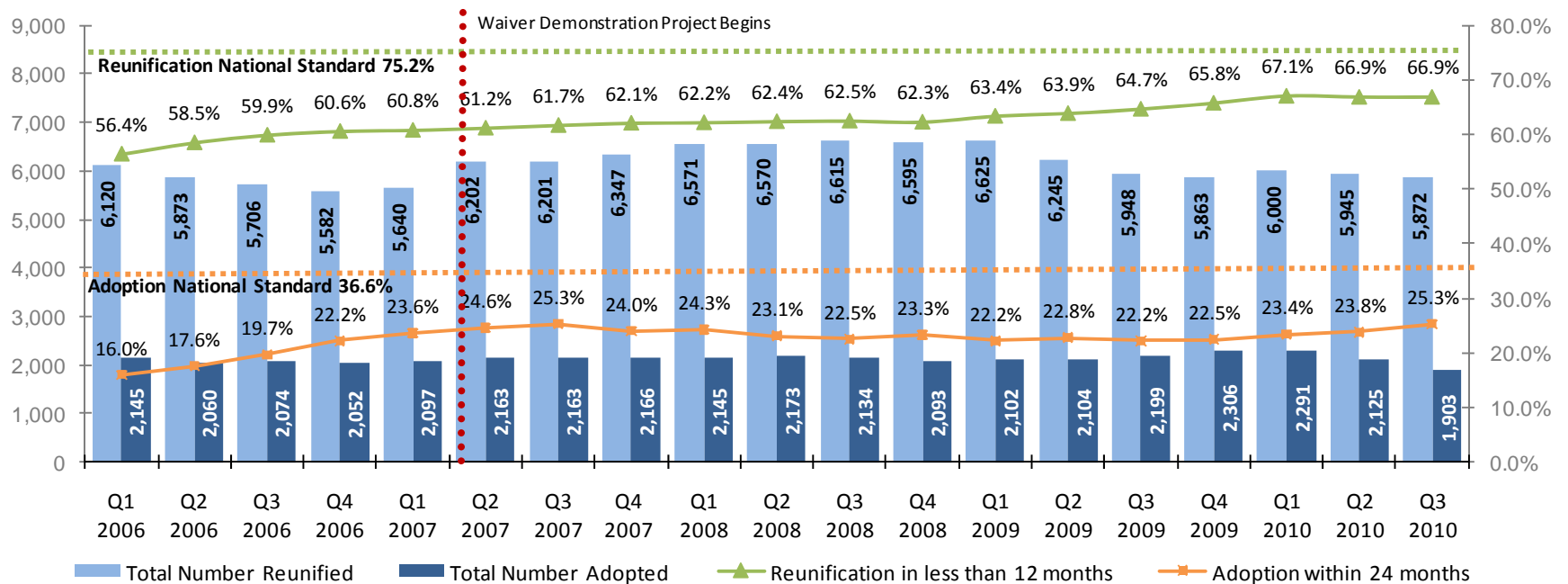
<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley’s Center for Social Services Research.

<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

# Key DCFS Outcomes – Increased Permanency (Cont'd)

## Timelines to Permanency for Reunification and Adoption

Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Stnd.
Reunification within 12 months <sup>1</sup>	61.2%	66.9%	9.3%	●	75.2%
Adoption within 24 months <sup>1</sup>	24.6%	25.3%	2.8%	●	36.6%



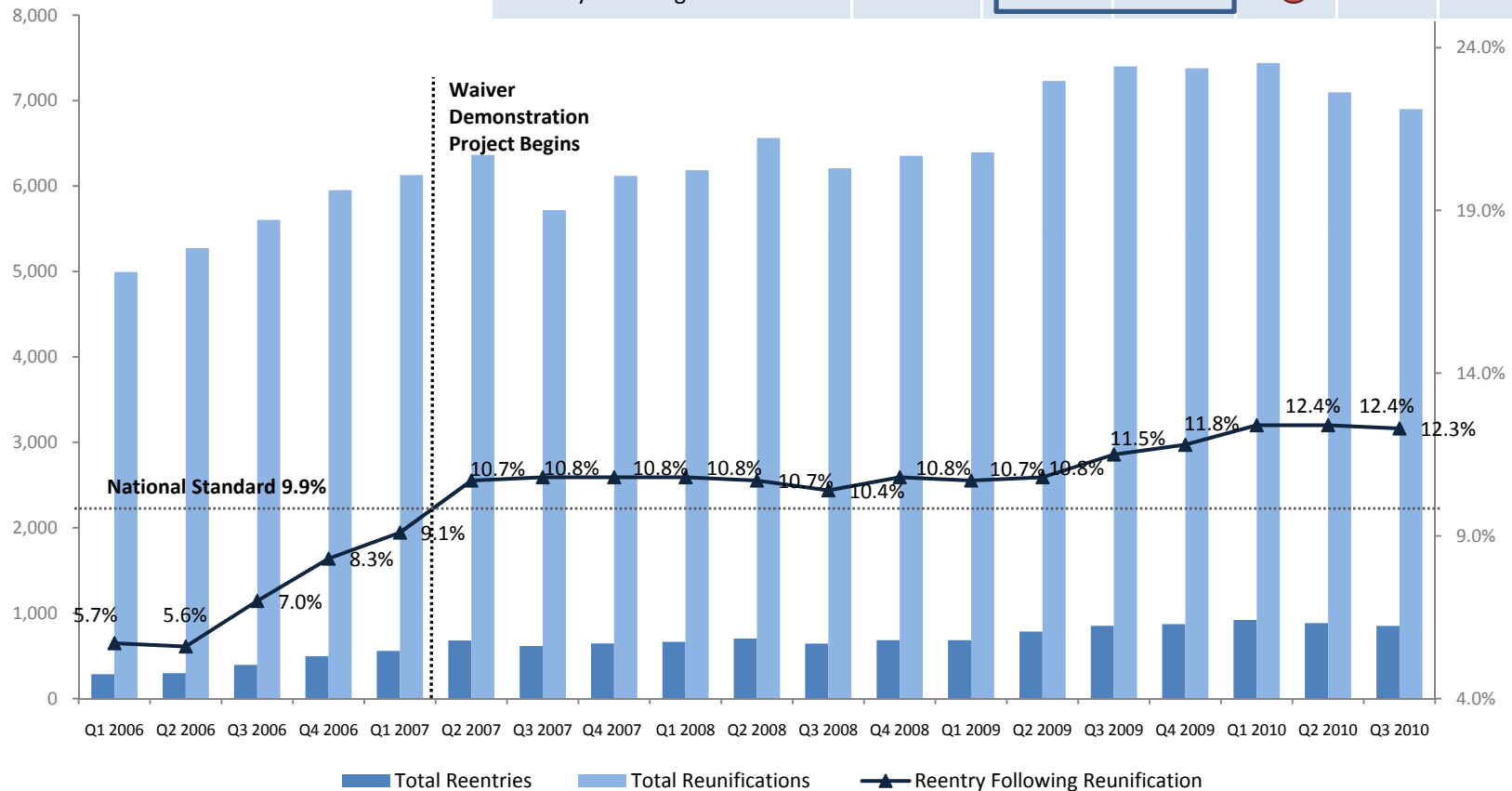
<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley's Center for Social Services Research.

<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

# Key DCFS Outcomes – Increased Permanency (Cont'd)

## Reentry following Reunification

Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Std.	Nat. Avg.
Reentry following Reunification <sup>1</sup>	10.7%	12.3%	15%	●	9.9%	15.0%



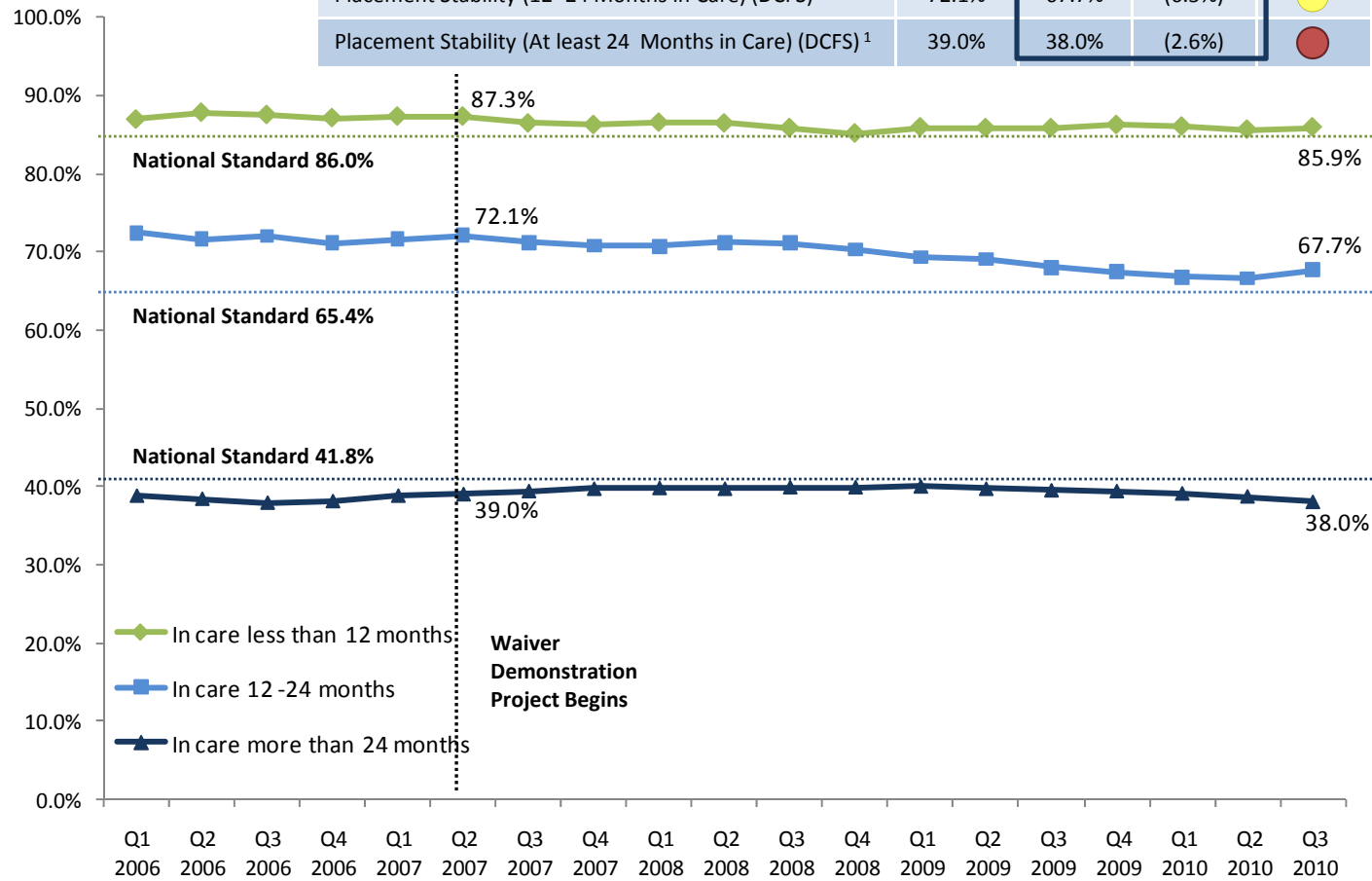
INDICATOR	Q1 06	Q2 06	Q3 06	Q4 06	Q1 07	Q2 07	Q3 07	Q4 07	Q1 08	Q2 08	Q3 08	Q4 08	Q1 09	Q2 09	Q3 09	Q4 09	Q1 10	Q2 10	Q3 10
Total Reentries	285	297	395	496	559	680	615	645	665	702	644	684	684	784	853	872	921	883	851
Total Reunifications	4,994	5,273	5,603	5,952	6,130	6,364	5,718	6,119	6,185	6,563	6,208	6,354	6,394	7,229	7,400	7,378	7,440	7,097	6,901
Reentry Following Reunification	5.7%	5.6%	7.0%	8.3%	9.1%	10.7%	10.8%	10.8%	10.8%	10.7%	10.4%	10.8%	10.7%	10.8%	11.5%	11.8%	12.4%	12.4%	12.3%

<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley's Center for Social Services Research.

<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

# Key DCFS Outcomes – Increased Permanency (Cont'd)

Placement Stability	Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Stnd.	Nat. Avg.
	Placement Stability (8 Days to 12 Months Care) (DCFS) <sup>1</sup>	87.3%	85.9%	(1.6%)	●	86.0%	83.3%
	Placement Stability (12 -24 Months in Care) (DCFS) <sup>1</sup>	72.1%	67.7%	(6.5%)	●	65.4%	59.9%
	Placement Stability (At least 24 Months in Care) (DCFS) <sup>1</sup>	39.0%	38.0%	(2.6%)	●	41.8%	33.9%



<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley’s Center for Social Services Research.

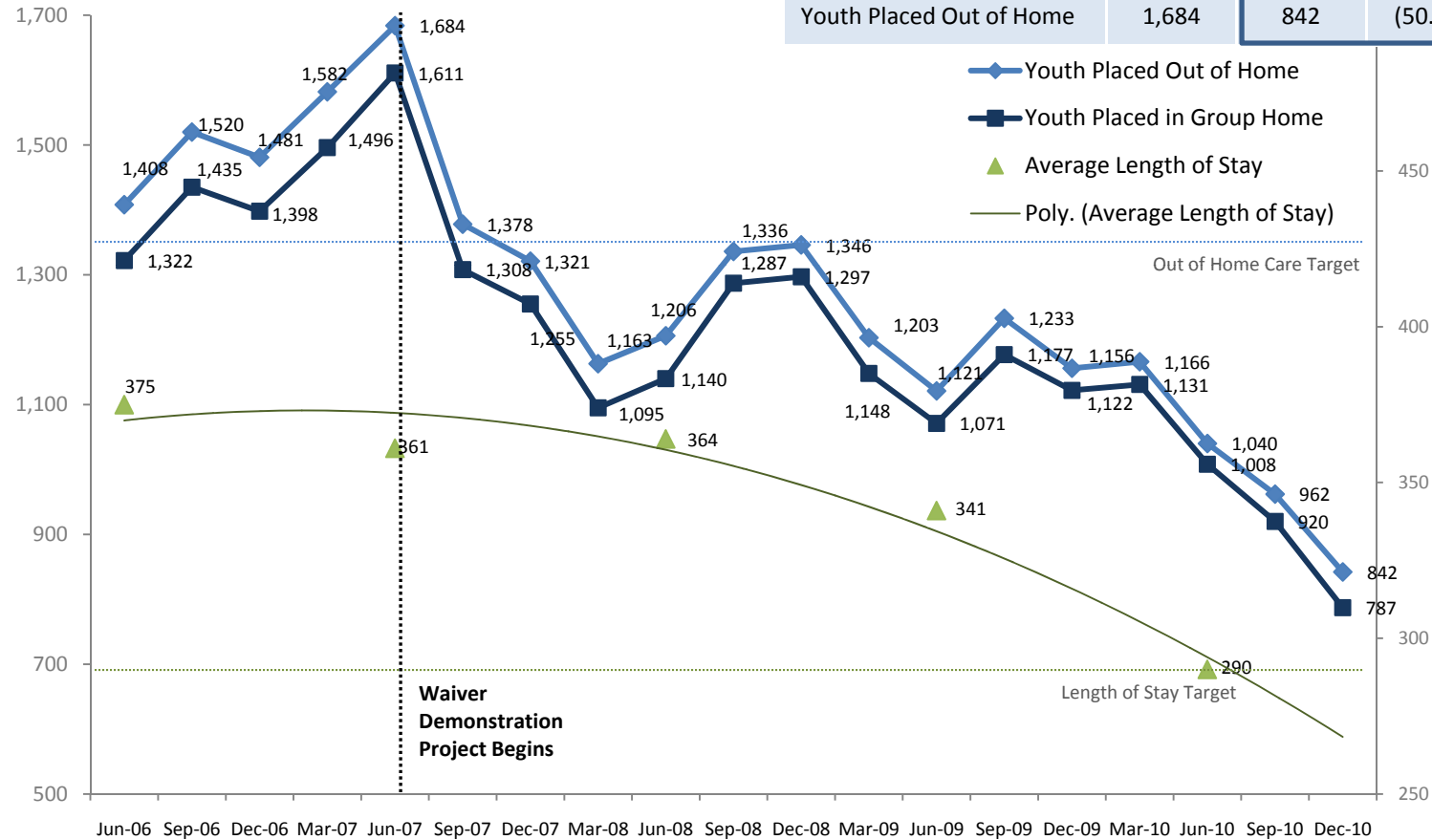
<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

**Reduced  
Out-of-Home Care**

# Key Probation Outcome - Reduced Out-of-Home Care

**Probation Youth Placed Out of Home<sup>1</sup>**

Measure	Baseline	Current	Percent Change	On Track
Youth Placed Out of Home	1,684	842	(50.0%)	●



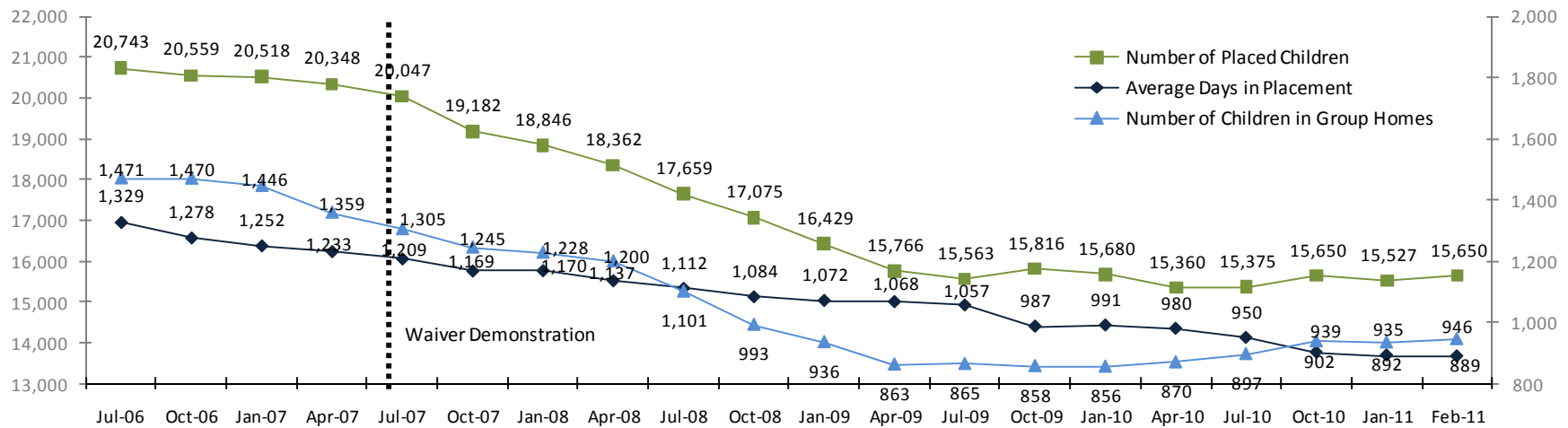
INDICATOR	Jun-06	Sep-06	Dec-06	Mar-07	Jun-07	Sep-07	Dec-07	Mar-08	Jun-08	Sep-08	Dec-08	Mar-09	Jun-09	Sep-09	Dec-09	Mar-10	Jun-10	Sep-10	Dec-10
Youth Placed Out of Home	1,408	1,520	1,481	1,582	1,684	1,378	1,321	1,163	1,206	1,336	1,346	1,203	1,121	1,233	1,156	1,166	1,040	962	842
Youth Placed in Group Home	1,322	1,435	1,398	1,496	1,611	1,308	1,255	1,095	1,140	1,287	1,297	1,148	1,071	1,177	1,122	1,131	1,008	920	787
Average Length of Stay	375				361				364				341				290		

<sup>1</sup>The data is based upon DCFS payments as indicated in CWS/CMS.

# Key DCFS Outcomes - Reduced Reliance on OHC

**Children in Out-of-Home Care  
Average Days in Placement  
Number in Group Homes**

Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Avg.
Number of Children in Out-of-Home Care <sup>1</sup>	20,047	15,650	(21.9%)	●	N/A
Average Number of Days in Placement <sup>1</sup>	1,209	889	(26.5%)	●	673
Number of Children in Group Homes <sup>1</sup>	1,305	946	(27.5%)	●	15.5%



INDICATOR	Jul-06	Oct-06	Jan-07	Apr-07	Jul-07	Oct-07	Jan-08	Apr-08	Jul-08	Oct-08	Jan-09	Apr-09	Jul-09	Oct-09	Jan-10	Apr-10	Jul-10	Oct-10	Jan-11	Feb-11
Number of Placed Children	20,743	20,559	20,518	20,348	20,047	19,182	18,846	18,362	17,659	17,075	16,429	15,766	15,563	15,816	15,680	15,360	15,375	15,650	15,527	15,650
Average Days in Placement	1,329	1,278	1,252	1,233	1,209	1,169	1,170	1,137	1,112	1,084	1,072	1,068	1,057	987	991	980	950	902	892	889
Number of Children in Group Homes	1,471	1,470	1,446	1,359	1,305	1,245	1,228	1,200	1,101	993	936	863	865	858	856	870	897	939	935	946

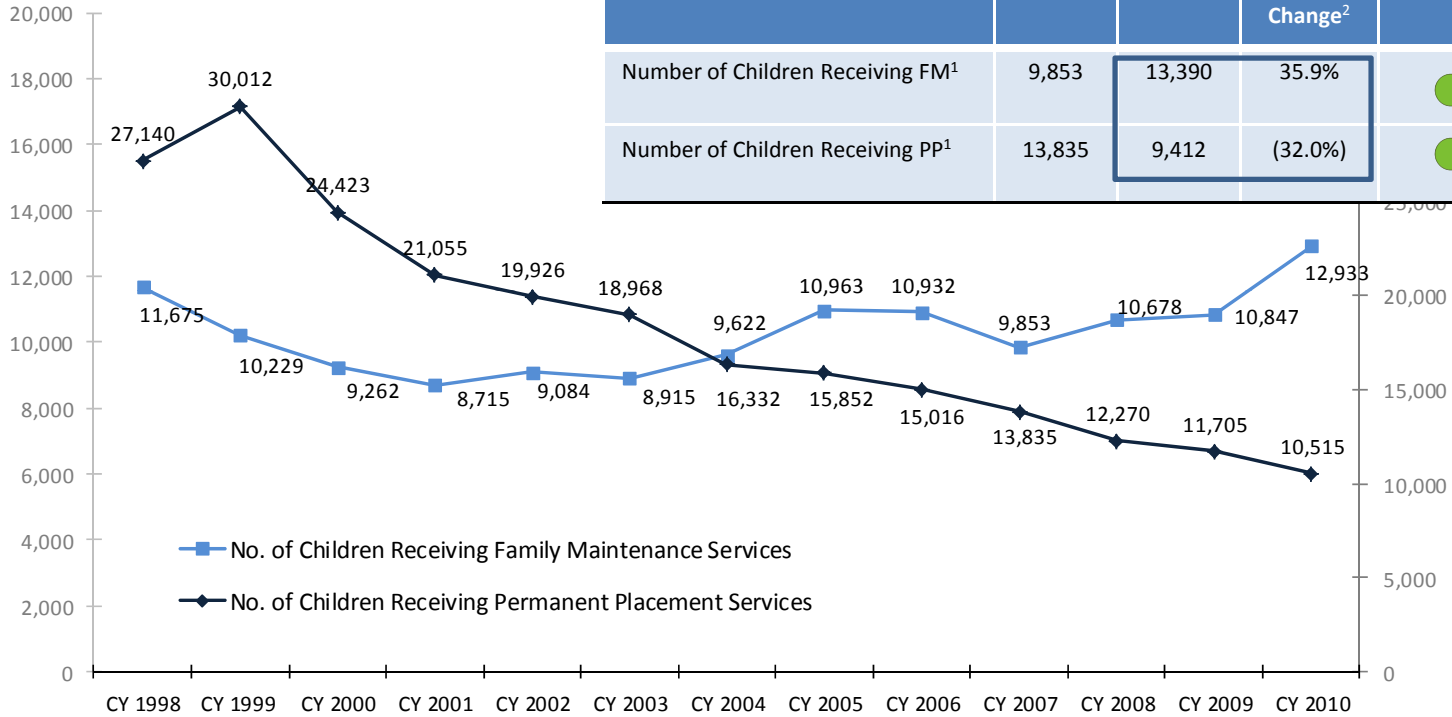
<sup>1</sup>Data Source: DCFS Datamart as of February 28, 2011

<sup>2</sup>Percent Change is from the Waiver Baseline (FY 2007 Q2)



# Key DCFS Outcomes - Reduced Reliance on OHC (Cont'd)

**Children Receiving FM and PP Services**



Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Stnd.	Nat. Avg.
Number of Children Receiving FM <sup>1</sup>	9,853	13,390	35.9%	●	N/A	N/A
Number of Children Receiving PP <sup>1</sup>	13,835	9,412	(32.0%)	●	N/A	N/A

INDICATOR	CY 1998	CY 1999	CY 2000	CY 2001	CY 2002	CY 2003	CY 2004	CY 2005	CY 2006	CY 2007	CY 2008	CY 2009	CY 2010
<b>Children in Own Home (FM)</b>	11,675	10,229	9,262	8,715	9,084	8,915	9,622	10,963	10,932	9,853	10,678	10,847	12,933
<b>Children in Permanent Placement</b>	27,140	30,012	24,423	21,055	19,926	18,968	16,332	15,852	15,016	13,835	12,270	11,705	10,515

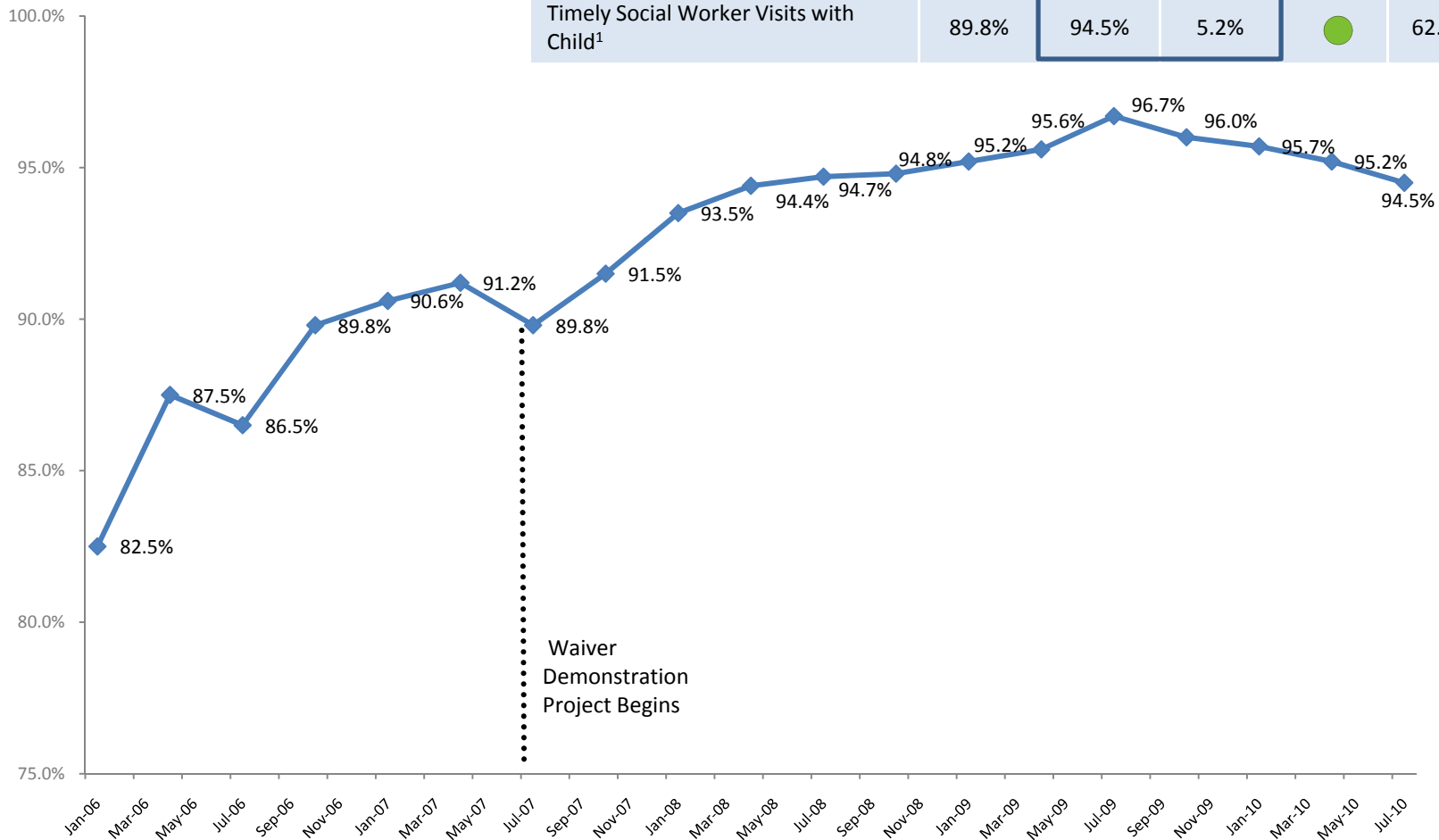
<sup>1</sup>Data Source: DCFS Datamart as of February 28, 2011

<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

## **Child and Family Well-being**

# Key DCFS Outcomes – Child & Family Well-Being

**Percent of Timely Social Worker Visits with Child**

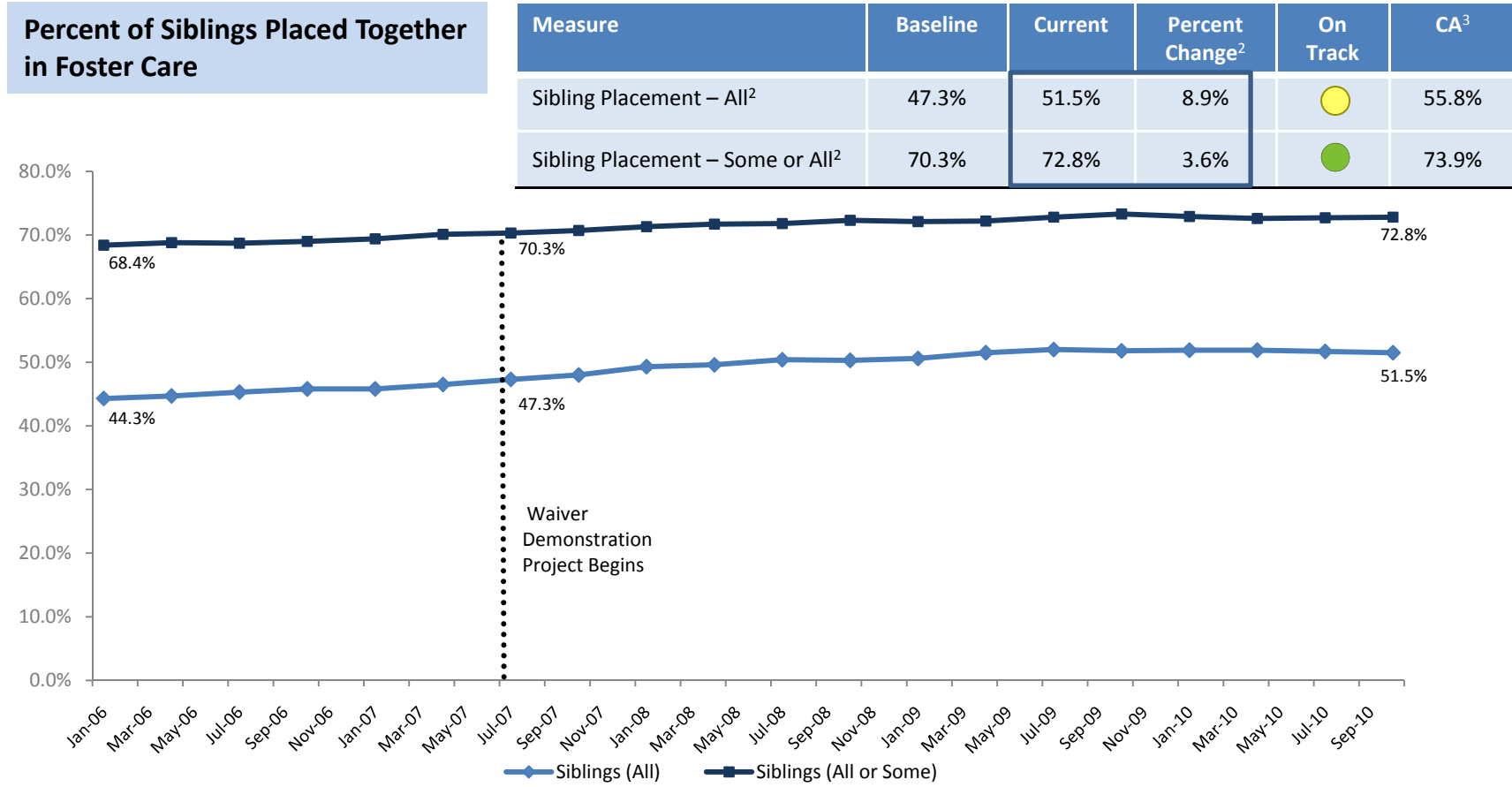


Measure	Baseline	Current	Percent Change <sup>2</sup>	On Track	Nat. Avg.
Timely Social Worker Visits with Child <sup>1</sup>	89.8%	94.5%	5.2%	●	62.5%

<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley's Center for Social Services Research.

<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

# Key DCFS Outcomes – Child & Family Well-Being (Cont'd)



INDICATOR	Jan-06	Apr-06	Jul-06	Oct-06	Jan-07	Apr-07	Jul-07	Oct-07	Jan-08	Apr-08	Jul-08	Oct-08	Jan-09	Apr-09	Jul-09	Oct-09	Jan-10	Apr-10	Jul-10	Oct-10
<b>Siblings (All)</b>	44.3%	44.7%	45.3%	45.3%	45.8%	46.5%	47.3%	48.0%	49.3%	49.6%	50.4%	50.3%	50.6%	51.5%	52.0%	51.8%	51.9%	51.9%	51.7%	51.5%
<b>Siblings (All or Some)</b>	68.4%	68.8%	68.7%	69.0%	69.4%	70.1%	70.3%	70.7%	71.3%	71.7%	71.8%	72.3%	72.1%	72.2%	72.8%	73.3%	72.9%	72.6%	72.7%	72.8%

<sup>1</sup>Data Source: CWS Outcomes Systems Summary for Los Angeles County, April 2011 Report (Data Extract Q3 2010). UC Berkeley’s Center for Social Services Research.

<sup>2</sup>Percent Change is from the Waiver Baseline (2007 Q2)

<sup>3</sup>California without the County of Los Angeles

## **Outcomes of Waiver Strategies**

# Outcomes – TDM PPC and YP Waiver Initiatives

## Priority Outcome: Reduced Out-of-Home Care

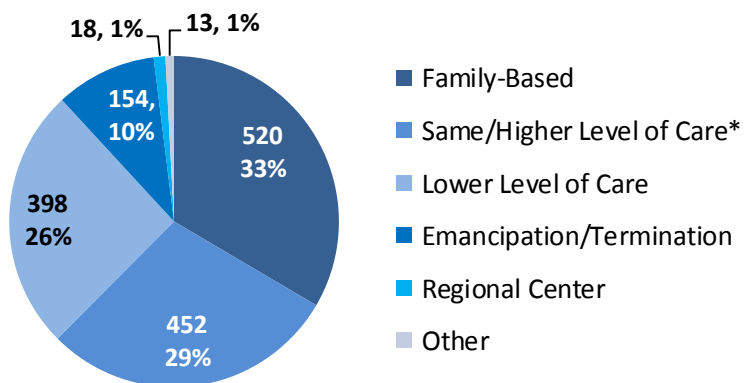
### TDM Permanency Planning Conferences (PPC)

July 2007 to December 2010

Of 1,555 PPC placements,

- 33% were placed in family-based settings
- 29% were placed in the same or higher level of care\*
- 26% of children were placed in a lower level of care

PPC Placement Outcome (n=1,555)



\*A total of 96% of placements were in the same level of care in CY 2010. Of the 55 placements in this category, 53 were placed in the same level of care, and two were placed in a higher level of care.

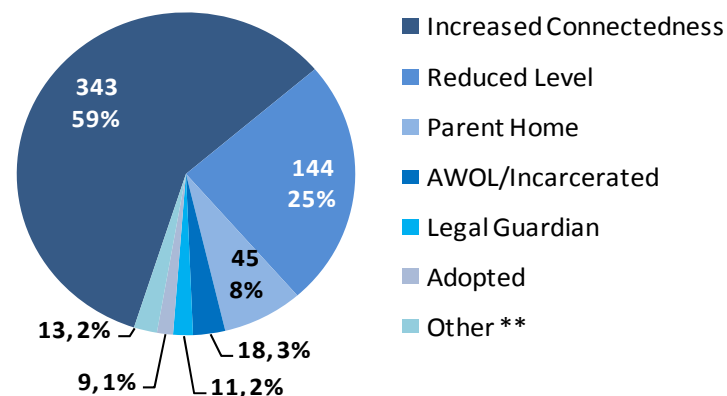
## Priority Outcome: Increased Permanency

### Youth Permanency (YP) Units in Three Offices

July 2007 to December 2010

- 59% of participants reported increased connectedness
- 25% were placed in a reduced level of care
- 8% returned to their parents' homes

Post YP Units Placement (n=473)



\*\*Other includes: transfer to another office; showing interest in connecting to a family member.

# Outcomes – UFA Waiver Initiative

## Priority Outcome: Improved Child Safety

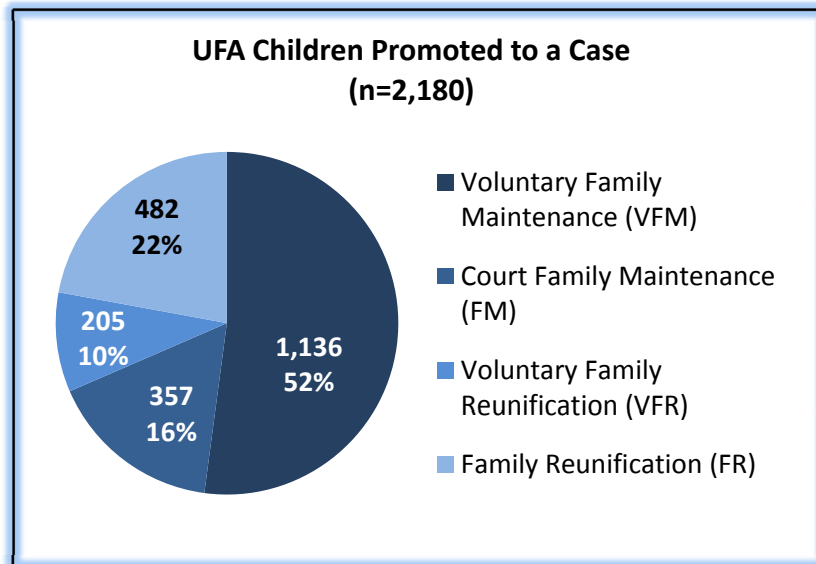
### Up-front Assessment (UFA)

July 1, 2007 to December 31, 2010

A total of 7,966 families with 21,906 children received UFAs during the referral investigation. Of the 7,966 families, 33% were referred to ARS and FPS.

- 11% were referred for Alternative Response Services
- 22% were referred for Family Preservation Services

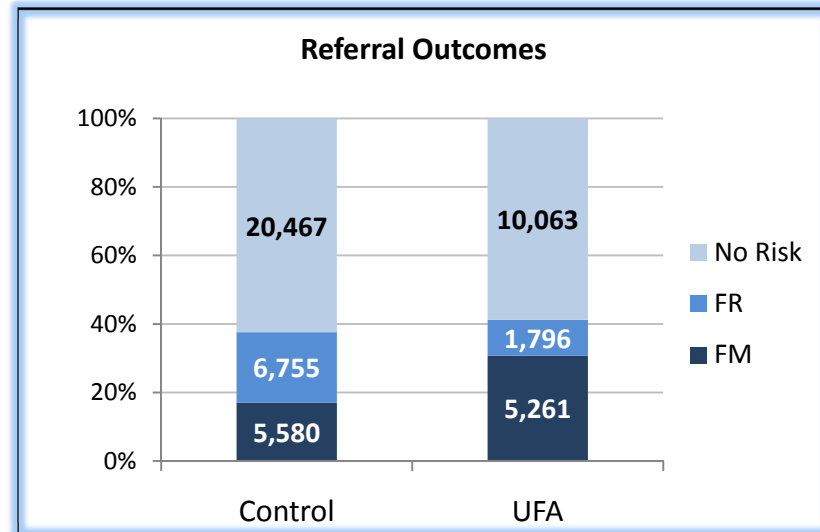
Of the 21,906 assessed children, 2,180 (11%) were promoted to a case and received services shown in the chart below.



## Less Restrictive Placement, Shorter Length of Stay

July 1, 2010 to November 8, 2010

- Average length of stay for UFA referral group was 171 days and 181 days for the control group (6% decrease).
- The UFA group had a greater percentage of FM cases.



Referral Outcomes	Control	UFA
Remained in Home (FM)	5,580 (17%)	5,261 (31%)
Removed from Home (FR)	6,755 (21%)	1,769 (10%)
No Risk (determined safe)	20,467 (62%)	10,063 (59%)
Total Referrals	32,802 (100%)	17,093 (100%)

# Outcomes – Prevention Initiative Demonstration Project (PIDP)

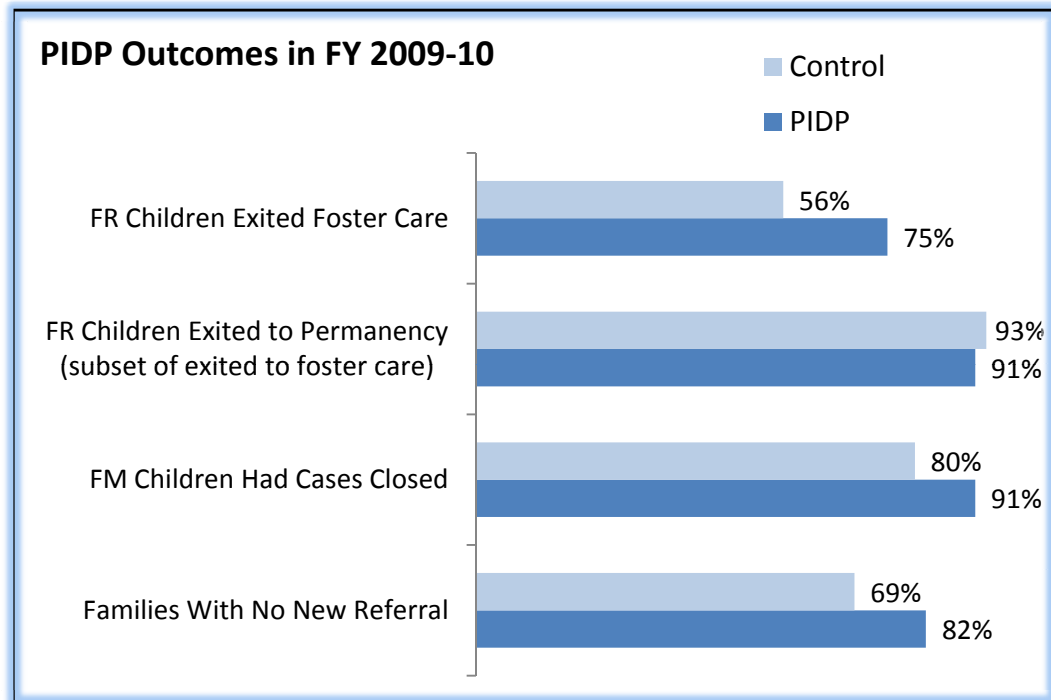
## Priority Outcome: Improved Child Safety

PIDP addresses the spectrum of child abuse prevention, including primary prevention approaches directed to the whole community as well as secondary and tertiary approaches directed to families already referred to or engaged with DCFS.

The eight PIDP networks worked to prevent child maltreatment through the implementation of three integrated core strategies:

- Building social networks through community organizing (i.e., Neighborhood Action Councils)
- Increasing economic opportunities and development (i.e., Volunteer Income Tax Assistance sites)
- Increasing access to beneficial services, activities, resources and supports (i.e., Parent Advocates, Family Resource and Visitation Centers)

FY 2009-10 outcomes show PIDP children were more likely to exit foster care and have their cases closed, and their families were less likely to receive a new referral.



Outcome	Control	PIDP	Total Number in Each Group
FR Children Exited Foster Care	82 (56%)	110 (75%)	146
FR Children Exited to Permanency	76 (93%)	100 (91%)	146
FM Children Had Cases Closed	34 (80%)	39 (91%)	43
Families With No New Referral	144 (69%)	171 (82%)	208



**Other Title IV-E  
Investments**

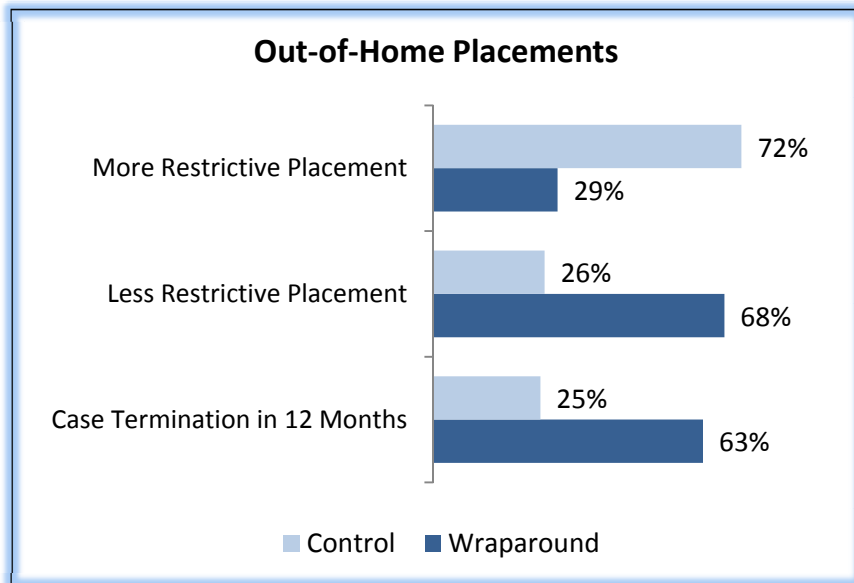
# Outcomes – Wraparound

## Priority Outcome: Increased Permanency Fewer, Less Restrictive Placements

- An analysis showed that 68% of children in the Wraparound group were in less restrictive placements (foster families, relatives, or guardians), compared to 26% in the control group. The analysis was conducted during FY 2008-2009 for cases that remained open for at least 12 months.
- Wraparound graduates were less likely than children discharged from RCL 12-14 to have one or more out-of-home placements.

## Shorter Length of Stay, Lower Placement Cost

- The average length of stay for the Wraparound group was 134 days and 248 days for the control group. The Wraparound group stayed an average of 46% fewer days in out-of-home care.
- Average placement cost was 78% less for the Wraparound group, in comparison to the control group.



Placement Outcomes	Control	Wraparound
Average Length of Stay	248	134
Average Placement Cost	\$23,485	\$5,182

Out-of Home Placements	Control	Wraparound
More Restrictive Placement	126 (72%)	43 (29%)
Less Restrictive Placement	46 (26%)	100 (68%)
Court-Specified Homes	3 (2%)	4 (3%)
Total Placements	175 (100%)	147 (100%)

Children	Control	Wraparound
Case Termination in 12 months	25 (25%)	140 (63%)
Total Number	99 (100%)	223 (100%)

# Promoting Safe and Stable Families/ Child Abuse Prevention Intervention and Treatment

## Priority Outcome: Improved Child Safety Declining Substantiated Referrals

**Promoting Safe and Stable Families (PSSF)** includes four components: Family Support (FS), Family Preservation (FP), Time Limited Family Preservation (TLFP), and Adoption Promotion and Support Services (APSS).

- 98% of children who received FS did not have a recurrence of substantiated abuse within 12 months (FY 2009-10).
- From FYs 2005-06 to 2008-09, the percent of FP cases that were terminated with a subsequent substantiated referral steadily declined from 23.7% to 14.4%.

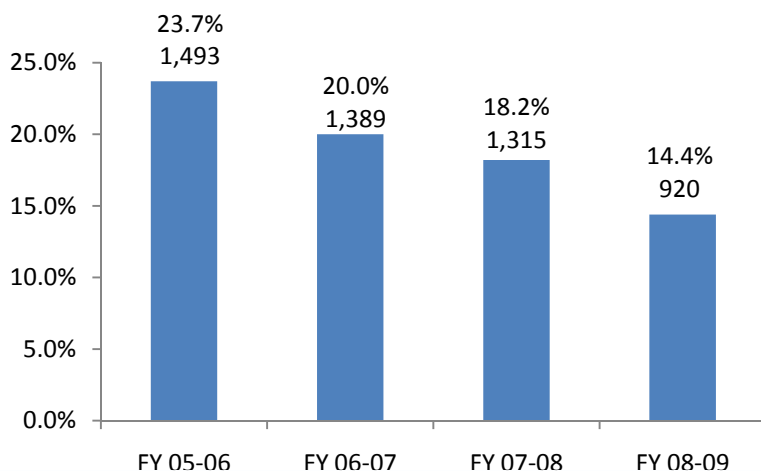
**Child Abuse Prevention Intervention and Treatment (CAPIT)** provides preventive direct service activities to increase the safety, permanency and well-being of children and families.

### PSSF/CAPIT Redesign

Both programs will be tracked using a data system and all program participants will be entered. BIS will use the program and CWS/CMS data to determine the following program outcomes:

- Recurrence of Maltreatment
- Exits to Permanency
- Timelines to Permanency

**Cases whose FP Services were Terminated with a Subsequent Substantiated Referral**



### Family Preservation Evaluation Plan

DCFS, in collaboration with Casey Family Programs and Los Angeles' research community, is developing a comprehensive evaluation of Family Preservation Contracted Services. The scope and design of the evaluation are being developed and will include:

- Evaluation of Child and Family Outcomes
- Measure of Contracted Agency Performance
- Gaps in Current Services

# Outcome – Permanency Partners Program (P3)

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## Priority Outcome: Increased Permanency

P3 assigns a youth to a children’s social worker, who then seeks to locate *meaningful connections*, with the ultimate goal of achieving *life long permanence, possibly through reunification with a parent, or through adoption or guardianship*. P3 focuses on youth between the ages of 12 and 18, in Planned Permanent Living Arrangements, formerly known as “Long Term Foster Care.”

Between October 2004 to April 30, 2011, P3 has served 4,432 youth.

### Permanency Planning

- 1606 (36%) of the youth now have a legally permanent plan identified or established.

### Reunification

- 403 (9%) of the youth have returned home to a parent and had their child welfare case closed.
- 92 (2%) of the youth have returned home and continue to have their case supervised by DCFS.
- 100 (2%) of the youth are moving toward reunification with a parent.

### Adoption

- 139 (3%) of the youth have been adopted.
- 37 (0.3%) of the youth are in adoptive placements.
- 248 (6%) of the youth who were previously opposed to adoption are now involved in adoption planning.

### Legal Guardianship

- 134 (3%) of the youth have a related legal guardian appointed and their cases closed through KinGAP.
- 133 (3%) of the youth attained legal guardianship prior to their case closing due to emancipation.
- 169 (4%) of the youth are in legal guardianship and continue to have their case supervised by DCFS.
- 151 (3%) of the youth have a plan of legal guardianship identified and are moving through the court process.

### Life Long Connections

- 801 (18%) of the youth have had their case closed with a life long connection.

# Outcomes – Team Decision Making (TDM)

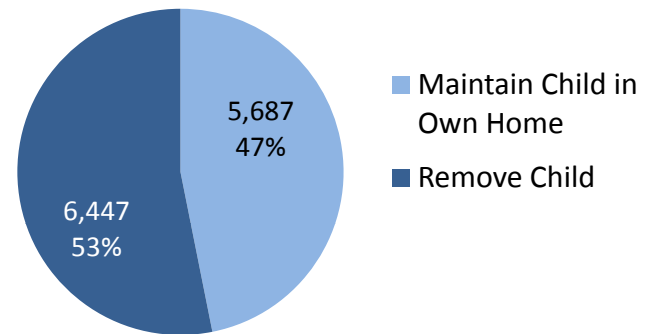
## Priority Outcome: Increased Permanency

Data from July 2010 to December 2010

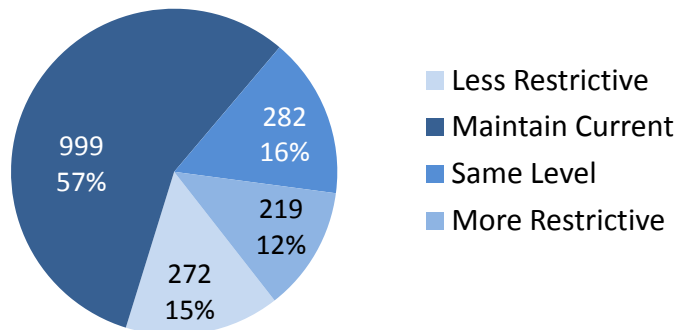
*Missing records were not included*

- A preliminary analysis by Berkeley suggests that children with a TDM within a day of the initial substantiated referrals have lower recurrence of maltreatment.
- Children entering care with a TDM within a week of removal are more likely to be placed with family or near their home (maintain family connection).
- Children with a TDM within 90 days of removal are more likely to reunify within 12 months.

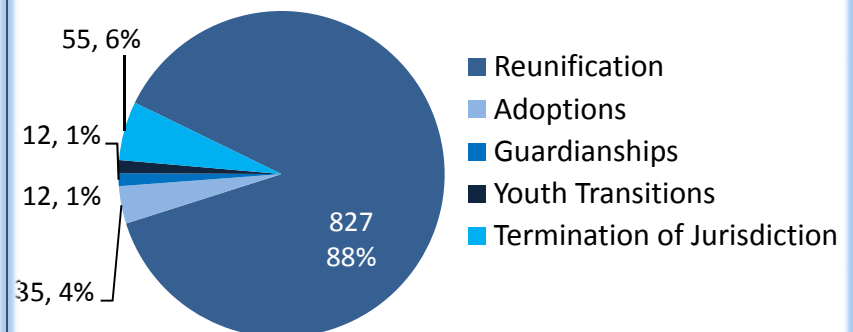
**Outcome of Removal TDM**  
(n=12,134)



**Outcome of Replacement TDM**  
(n=1,772)



**Outcome of Reunification TDM**  
(n=941)



## **Other Potential Investments**

# Parents in Partnership

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## Priority Outcome: Increased Permanency

**Parents in Partnership (PIP)** – Parent Partners are parent advocates who engage, educate, and empower parents by overcoming communication barriers; they provide guidance to increase parental compliance with court orders so children are returned home in a more timely manner. Parent Partners have been a part of the child welfare system and have successfully reunified with their child. Parents have expressed the following benefits as a result of participating in the program:

- **Decreased anxiety** in working with their social worker
- **Increased understanding** of court orders and the impact of their behavior on their children
- **More encouraged** and **more hopeful** regarding visitation, reunification, and their ability to communicate their needs

**Parent Advocate Program Evaluation Outcomes** for families in New York City have shown that of the 700 families that received services using Parent Advocates:

- 56% of children never entered foster care
- The average stay for children who did enter care was 98 days, compared to an average stay of 11.5 days for children in New York City who reunify in one year.
- Less than one percent of children reenter care, compared to a citywide average of 11.4% who reenter care within one year.

Parent Advocate Program Evaluation Outcomes for families served in Jefferson County, Kentucky from September 2005 to April 2008 yielded the following results for children in families receiving Parent Advocate services:

- **Fewer placement moves** – 0.8 placement moves vs. 1.8 moves for those who did not receive services.
- **Less time in care** – 10.2 months vs. 18.2 months for those who did not receive services.

# Partnership for Families

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## Priority Outcome: Improved Child Safety

**Partnership for Families (PFF)** – The child abuse prevention program is designed to address the needs of pregnant women and families with children age five years or younger who are at risk in Los Angeles County.

The program's objectives include:

- **Improving the quality of services** and supports for at-risk families
- **Increasing the capacity of community partners** to coordinate, engage, and serve at-risk families
- **Increasing knowledge** about prevention of child abuse and neglect in the community

## Enrollment Summary

During implementation (7/1/06 through 10/6/08), PFF agencies across the eight SPAs enrolled 1,612 DCFS-referred families for services.

- Overall enrollment rate was 78%, ranging from 66% in SPA 1 to 87% in SPA 2.
- Hispanics are the ethnic group most frequently served in PFF, comprising 68% of PFF enrollees. Blacks comprise an additional 18% and Whites 13%. Other ethnic groups comprised only 2% of the PFF client population.
- Rates of enrollment varied by ethnic group, and were lower for Black families (72%) than for Hispanic (79%) and White (81%) families.

## Lower Re-Referral Rate

- The rate at which PFF-referred families were subsequently re-referred to DCFS was less (13.2%) than those families who did not enroll in PFF services (29.4%).
- For PFF enrollees, DCFS re-referral did not differ significantly by ethnicity.
- Among PFF enrollees, the DCFS re-referral rate tended to decline as PFF service length increased.



**Next Steps**

# Next Steps

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## Fiscal

- Determine availability of reinvestment funds
  - Assess resolution and impact of Group Home and Foster Family Home lawsuits
  - Assess impact of AB 12
- Consider possible new programs to be funded by Waiver Reinvestment monies

## Programmatic

- Effective integration with other departmental efforts
  - Prevention
  - Kinship Supports
  - Self-Sufficiency
  - AB 12

## Evaluation

- Plan and develop stronger evaluation for Waiver funded strategies
- Evaluate all programs and initiatives funded with Title IV-E dollars to determine whether to eliminate, revise, continue, or expand

# Requirements for Waiver Extension

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In making determinations about extensions, the following factors will be assessed by the U.S. Department of Health and Human Services, Administration for Children & Families –

1. Cost-neutrality
2. Utilization of reinvestment funds for FYs 2010-11 and 2011-12
3. Progress toward meeting the following goals –
  - Improved Child Safety
  - Increased Permanency
  - Reduced Reliance on Out-of-Home Care
  - Overall Child and Family Well-being
4. Probation Data and Their Access to CWS/CMS

Strengths	Areas to Improve
<ul style="list-style-type: none"><li>• Decreased Timelines to Reunification and Adoption</li><li>• Reduced Reliance on Out-of-Home Care</li></ul>	<ul style="list-style-type: none"><li>• Decrease Re-entry Following Reunification</li><li>• Less Youth in Care Three Years or Longer (Emancipation/Age 18)</li><li>• Greater Placement Stability for Children in Care – at least 24 months</li></ul>

# Appendix

## IV-E Waiver Financial Plan for FY 2007-08 to FY 2011-12

(\$ Millions)	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12 <sup>1</sup>
<b>Revenues</b>					
Federal	374.4	381.9	389.6	397.4	405.3
State Assistance	122.0	122.0	122.0	122.0	122.0
State Administration	169.2	172.6	176.1	179.6	183.1
County	331.8	331.8	331.8	331.8	331.8
<b>Total</b>	<b>997.4</b>	<b>1008.3</b>	<b>1019.5</b>	<b>1030.8</b>	<b>1042.2</b>
<b>Expenditures</b>					
Administration	462.9	470.4	528.6	541.1	553.5
Probation Administration	106.4	110.3	116.6	119.8	122.4
Assistance	399.2	368.8	362.7	380.1	372.8
<b>Total</b>	<b>968.5</b>	<b>949.5</b>	<b>1007.9</b>	<b>1041.0</b>	<b>1048.7</b>
Available Reinvestment <sup>2</sup>	28.8	58.8	11.6	-10.2	-6.5
Cumulative Surplus	28.8	84.3	88.2	56.0	32.3
<b>Investments Above FY 07/08 Costs</b>					
Family Team Decision Making	1.3	1.9	2.5	2.5	2.5
Upfront Assessments/Family Preservation	0.3	2.4	8.7	10.1	10.1
Promoting Safe and Stable Families	0.0	1.0	0.0	0.0	0.0
Prevention Initiatives Demonstration Project	0.0	0.0	6.0	2.5	1.3
Youth Permanency Units (FFE)	0.9	1.4	2.1	2.1	2.1
Alternative Services for Youth	0.0	0.0	0.6	0.0	0.0
Foster Home Rate Increase	0.0	0.0	0.0	0.0	20.8
Unavoidable Costs Increases	0.0	0.0	0.0	0.0	5.6
Probation Program	0.8	1.0	2.1	0.0	0.0
<b>Cost of Investments</b>	<b>3.3</b>	<b>7.7</b>	<b>22.0</b>	<b>17.2</b>	<b>42.4</b>
<b>Balance</b>	<b>25.5</b>	<b>76.6</b>	<b>66.2</b>	<b>38.8</b>	<b>-10.0</b>

<sup>1</sup>The available reinvestment does not account for expected State and federal reimbursement for the group home rate increase.

<sup>2</sup>Only includes available reinvestment within the FY shown.

## IV-E Waiver Financial Plan for FY 2007-08 to FY 2011-12

(\$ Millions)	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12
<b>Federal</b>	374.4	381.9	389.6	397.4	405.3
<b>State Assistance</b>	122.0	122.0	122.0	122.0	122.0
<b>State Administration</b>	169.2	172.6	176.1	179.6	183.1
<b>County</b>	331.8	331.8	331.8	331.8	331.8
<b>Total</b>	997.4	1008.3	1019.5	1030.8	1042.2
<b><u>Expenditures</u></b>					
<b>Administration</b>	462.9	470.4	528.6	541.1	553.5
<b>Probation Administration</b>	106.4	110.3	116.6	119.8	122.4
<b>Assistance</b>	399.2	368.8	362.7	380.1	372.8
<b>Total</b>	968.5	949.5	1007.9	1041.0	1048.7
<b>Available Reinvestment<sup>1</sup></b>	28.8	58.8	11.6	-10.2	-6.5
<b>Cumulative Surplus</b>	28.8	84.3	88.2	56.0	32.3
<b><u>Investments Above FY 07/08 Costs</u></b>					
<b>Family Team Decision Making</b>	1.3	1.9	2.5	2.5	2.5
<b>Upfront Assessments/Family Preservation</b>	0.3	2.4	8.7	10.1	10.1
<b>Promoting Safe and Stable Families</b>	0.0	1.0	0.0	0.0	0.0
<b>Prevention Initiatives Demonstration Project</b>	0.0	0.0	6.0	2.5	1.3
<b>Youth Permanency Units (FFE)</b>	0.9	1.4	2.1	2.1	2.1
<b>Alternative Services for Youth</b>	0.0	0.0	0.6	0.0	0.0
<b>Foster Home Rate Increase</b>	0.0	0.0	0.0	0.0	20.8
<b>Unavoidable Costs Increases</b>	0.0	0.0	0.0	0.0	5.6
<b>Probation Program</b>	0.8	1.0	2.1	0.0	0.0
<b>Cost of Investments</b>	3.3	7.7	22.0	17.2	42.4
<b>Balance</b>	25.5	76.6	66.2	38.8	-10.0
<b>Additional Revenue - Group Home Rate Increase</b>	0.0	0.0	0.0	0.0	47.2
<b>Additional Revenue - Foster Home Rate Increase</b>	0.0	0.0	0.0	0.0	14.5
<b>Balance</b>	0.0	0.0	0.0	0.0	51.7

<sup>1</sup>Only includes available reinvestment within the FY shown.